**REGISTERED CHARITY NO: 1125556** 

**REGISTERED CHARITY IN SCOTLAND NO: SC040058** 

**COMPANY REGISTRATION NUMBER: 06593129** 

# HAIG HOUSING TRUST (KNOWN AS HAIG HOUSING) ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

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The Directors present their report and the financial statements of the company for the year ended 31 March 2017.

### **CHAIRMAN'S STATEMENT**

Haig Housing Trust is continuing to pursue and deliver its strategy 'The Next Fifteen Years: A Strategy For Growth' which was published in November 2014. The broad thrust of the strategy is to grow its stock and through tenancy discipline and estate rationalisation focus the delivery of decent rented housing for the Veteran community. This has resulted in the Trust's stock growing by 5% representing half of the current growth plan. Planning permission and resourcing of the next 5% has been agreed and is at contract stage.

The Chancellor of Exchequer's Autumn statement in 2015 has caused the Trust to break from the rent model of the Homes and Communities Agency (HCA), of which it was not bound, but followed to deliver best practice. Haig cannot afford to reduce its rent in order to stay fixed to the HCA rent model; however, in setting rents at no more than 85% of the local Housing Allowance payments (which themselves will reduce over time) meets the spirit of the Chancellor's directive.

The Trustee Council remains strong and vibrant. Trustees are recruited with specific experience and expertise to replace retiring Trustees. A governance committee has been created to oversee Strategy and Development.

### STRUCTURE, GOVERNANCE AND MANAGEMENT

### **Charitable Objects**

The objects of the Charity for the public benefit, in accordance with its Memorandum and Articles of Association, are:

- a. To relieve need, financial hardship, sickness, disability, the effects of wounds, old age or other like condition by the provision of, or assistance with, housing for the following persons in order of priority:
  - (i) Members and former members of all ranks and ratings of the Armed Forces of the Crown, whether Regular or Reserve, and their spouses, widows or widowers.
  - (ii) Former or separated spouses of members or former members of the Armed Forces of the Crown, whether Regular or Reserve, who have dependent children living with them.
  - (iii) Such persons in a (ii) above without dependent children.
- b. Such charitable purposes for the benefit of beneficiaries of the Charity as the Trustees decide.

### **Governing Document**

The Charity is governed by the provisions of the Memorandum and Articles of Association, which were last amended in 2013.

### **Governing Body**

The Governing Body consists of 9 independent non-executives Trustees who elect a Chairman from amongst their number. They are all highly experienced in charity and ex-Service matters, and have served for many years as Charity Trustees. Between them they also have expertise in law, medicine, welfare, housing, benevolence, service charities, the Armed Forces and the Charity Sector.

In accordance with the Articles of Association, the minimum number of Trustees is 6 and the maximum 14. The current Trustees are listed later in this report. All Trustees are members of the Company; the guarantee of each member is limited to £1. Trustees are elected or reelected by the members at an AGM or may be co-opted by the board until the next AGM. Election or re-election at an AGM of each Trustee is for a maximum of 3 Years.

A retiring Trustee whilst eligible for re-election can only, usually, serve on the board for a maximum of 9 years.

All new Trustees are given an extensive induction programme and are asked to adhere to the Trust's Trustee Code of Conduct. Trustees are kept up to date with developments through regular bulletins and training where appropriate and the organisation is regularly updated on Trustee governance.

### **Organisational Management**

The Trustees of the Charity meet formally every quarter as a committee of management. Trustees follow a standing agenda, review progress and determine the strategies needed to meet the changing needs and aspirations of the Charity's beneficiaries.

In addition to meeting formally as a full board, the Trustees delegate specific issues to various Committees that report to the full board. The current Committees are as follow:

- Audit & Risk Committee
- Nomination and Remuneration Committee
- Management Committee
- Strategy & Development Committee

The day-to-day management of the Charity's properties in Scotland is conducted by a local committee consisting of volunteer members from the legal, housing, charity and ex-Service sectors in Scotland. The committee meets at least four times a year and includes a beneficiary tenant from Scotland.

### **Remuneration Policy**

The Trust's remuneration policy was formulated in November 2013. After external benchmarking by Capita Haig salaries were aligned to the 50 percentile rate for role and location as assessed by Capita.

This policy was updated in November 2014. After agreement of a new strategy to grow and develop the Charity the Nomination and Remuneration Committee agreed that the target rate would be at a 60 percentile rate recognising the additional workload on staff. Salaries for all staff will be adjusted to this 60% rate over the forthcoming years.

Following conclusion of a 4-5 year period of achieving target, another external validation will be undertaken to confirm adjustments and recognition of any additional factors that have emerged in the intervening period.

### **Investment Policy**

Until December 2015, all investments were managed by professional managers who were given the investment objective to achieve a 'balanced' return with a 'medium/high' risk profile. This strategy was changed in December 2015 to create a lower risk profile. To achieve this new objective, £500k was withdrawn to be held as cash on a term deposit. The managers were asked to change the residual investments to a 'growth' objective but with a 'medium' risk profile.

Investment is via a range of investment grade fixed interest securities, equities that are principally 'blue chip' in nature and collective funds for specialist and international exposure. As there is no immediate income requirement the income is reinvested.

No initial investment can exceed 10% of the value of the portfolio at the time of purchase and no single equity holding should exceed 5% of the value of the portfolio at the time of purchase.

Trustees have applied maximum/minimum bands to equity/bond weightings. They are to be notified if the Equity / Commercial Property: Bond / Cash / Alternatives ratio goes above 85:15 or below 70:30.

### **Public Benefit**

The Trustees confirm that they have had regard to the Charity Commission's guidance on public benefit when reviewing objectives and activities.

### **Principal Activities**

The principal activity of the company during the year was to relieve need, financial hardship, sickness, disability, effects of wounds, old age or other like condition by the provision of assistance with housing for members or former members of the Armed Forces of the Crown, and their dependants.

### STRATEGIC REPORT BOARD POLICY

The Charity provides, maintains and allocates 1,458 homes in the UK for the ex-Service community. Of these 53 have been purchased for or provided under a Shared Ownership agreement for and with disabled veterans who have suffered life changing injuries caused in recent conflicts. The remaining homes are spread throughout the UK in 60 estates located in 47 local authority areas. These estates vary from just 2 homes per location up to Morden, Surrey, which has 270 family housing units of between 2 and 5 bedrooms to meet beneficiaries need.

The Charity maintains equity of between 25% and 75% in Shared Ownership homes charging a modest 3% rent on the element of equity it retains. The remaining general needs housing is wholly owned by the Charity and charges a charitable rent set below the Local Housing Allowance threshold (typically 80% but limited to 85% by direction of Trustees).

The Charity has established a leading role in the ex-Service housing sector. The Chief Executive was elected as an Executive Board Member and is also Co-Chair of the grouping (Cluster) of Ex-Service housing charities who are members of the Confederation of Service Charities (Cobseo) seeking to bring coordination and cooperation within the Cluster for the benefit of the whole veteran community. Additionally, it provides a practical housing advisory role to Cobseo and also, through attendance at Service resettlement and housing fairs, to the serving, but transitioning, Service community.

### **REVIEW OF ACTIVITIES AND ACHIEVEMENTS**

The Trust bought and adapted 6 Special Purchase homes during the year.

This year 6 of the ex-Servicemen who had previously bought their homes using the shared ownership scheme purchased the remaining equity in their homes bringing the total since project inception to 16. The Trust now has no stake in these homes but monitors the success of the disabled Serviceman should assistance be necessary again in the future. The funds for these have released and have been used for new purchases

The Trust has continued to buy property with the aid of the Veterans Accommodation Fund (VAF) Grant in Aldershot and Colchester - 19 in each location

The Trust was gifted 25 derelict cottage properties in Manchester. The first 8 of these were refurbished as part of the BBC programme DIY SOS providing 5 dwellings. The trust refurbished the remaining 17 creating 14 more homes all of which have been let to Veterans in Housing need.

In 2015, the Trust took over the management of 10 cottages owned by the Disabled Soldiers' and Sailors' (Hackney) Foundation (DDSHF). Following the success of this, the Trustees of the Foundation amended their articles and made Haig Housing Trust the parent entity on October 30, 2015. It is expected that the cottages will be transferred to Haig Housing in the near future after which the Foundation will become dormant.

Haig Housing Trust continues to maintain and improve its stock through a forward cyclical plan for its properties. During the year 6,800 separate works were completed some of which included bathrooms & kitchens replacements, external redecorations and upgrading heating systems. The repairs and works resulted in a 94% good or very good satisfaction responses.

Management emphasis on improving our turnaround for void properties continues as the end result means being able to house new beneficiary applicants as quickly as possible.

Following a very successful fundraising event linked to the Tower Poppies the Trust has scaled down its fundraising activity whilst a new strategy is being considered.

### FINANCIAL REVIEW AND RESULTS FOR THE YEAR

The figures below refer to the consolidated results for the year

The Trust has generated a surplus of £1.2m against £3.6 Million in 2016. The results for the year include the recognition of 5 properties gifted from DIY SOS valued at £460k. The results for 2016 include integration of the Net Assets of the Disabled Soldiers' and Sailors (Hackney) Foundation (DDSHF) of £2.8 Million for the first time

In accordance with UK GAAP, donations and grants received for property purchases or the development of new homes are treated as income whilst the purchase of a house or expenditure on development, which are the Trust's major expenditure items are treated as fixed asset acquisitions. The cost of the latter are amortised over 50 to 70 years as depreciation.

Rents and related income increased from £8.8 Million to £9.0 Million due to the increase in the number of properties in 2016 over 2016 and a small increase in rents charged.

Total resources expended amounted to £9.7 Million (2016: £9.0 Million) Of this £238K was attributed to being the direct costs of fundraising. Other key items were direct property costs including repairs of £5.4 Million; direct staff costs of servicing tenants £1.3 Million; support costs of £1.7 Million and depreciation of £900K.

It needs to be noted that the Trust took a decision in 2016 to change its method of providing repairs to be able to provide a better service to beneficiaries with a long term view to reduce expenditure on reactive repairs. As with any change programme, total expenditure on repairs increased in 2017 over 2016 and 2015. This programme will continue to be reviewed.

Total capital expenditure in 2017 was £6.3 Million of which £6.1 Million was spent on increasing our housing stock and the remainder in respect of our on-going fixed assets replacement programme. Capital expenditure includes the cost of development to change our operational and reporting systems to provide a better service to tenants and better management information. The Charity holds £3.1 Million of investments. Of this, £500K is held on long term cash deposits and the remainder as Accumulation Funds to provide a balanced financial return to the Charity.

The Audit and Risk Committee has responsibility for reviewing the performance of the investments against various benchmarks and the stock market in general. Investec manage the Accumulation Funds on a discretionary basis, within the ranges set out in the Trusts Investment Policy. During the year 2016/17 investments, like the market in general have increased in value.

Cash at bank was £13.6 Million compared to £16.7 Million at 31 March 2016. This reflects the expenditure on new housing properties and the development programmes. For the financial year 2017/18 Trustees have approved capital expenditure of approximately £10.4 Million and a further £10.7 Million in the following 4 years. Most of this is on additional Housing Properties.

Total net assets were £68.3 Million compared to £67.2 Million in 2016. These are all represented by various reserves (details are per the Reserves Policy note below). It needs to be noted that these figures incorporate the addition of £630k of deferred pension fund liabilities in accordance with the FRS102 SORP.

The majority of the Trust's reserves are represented by investment in its housing properties. The Charity retains the capacity for further borrowing to meet its future capital expenditure programmes provided the borrowing costs and repayments are supported by its cash flows.

### **RISK MANAGEMENT**

Risks are those factors that could adversely affect the achievement of the Trust's business plan. The Trustees have a formal risk management process to assess risks and to implement risk management strategies. A risk assessment is carried out periodically by the Directors and risks are identified and assessed for impact and probability. The Trust's Directors monitor the plans to control the major risks through regular reporting of both risk management and internal control systems. The Trust has established systems to mitigate those risks.

Inherent to all organisations developing and maintaining properties are many potential risks, including collection of rents, changes in legislation and welfare reforms, liquidation of contractors, cost overruns and litigation with contractors. Whilst these cannot be quantified, the Trust takes all possible measures to minimise its exposure to such risks and is confident that it has the financial resources necessary to deal with unforeseen problems. The Trust also carries Reserves to be able to withstand the risks associated with the above.

Recent government pronouncements on Welfare reform in terms of rent capping, Local Housing Allowance and room under occupancy have been assessed and any adverse effect have been fully costed in future financial years. In addition, the financial plans for the next 5 years include a provision for the effects of this

The Trust is venturing into developing properties at selected sites. Trustees are aware of the financial and operational risks associated with development projects. The progress on these projects and risks associated with such are reviewed on a regular basis.

Another area of risk the Trust faces is the interest rate risk associated with Loan Finance. The Trust has limited its exposure by ensuring all loans are at an affordable fixed rate.

### **RESERVES POLICY**

Reserves are split into restricted and unrestricted reserves (consisting of designated and general reserves).

Restricted reserves are donations, grants or legacies received which are earmarked by the donor for specific purposes. Such purposes are within the overall objectives of the Trust.

Designated reserves are unrestricted reserves that have been designated by the Trustees for specific purposes, the largest being the amount invested in fixed assets for use by the Charity.

General reserves not held as restricted or designated reserves are available for use at the discretion of the Trustees for the furtherance of the Trust's activities and objectives. At 31 March 2017, these stood at £5.1 Million. The current strategy agreed by the Trustees is to use these for development purposes as well as acquiring new properties or funding other housing solutions for beneficiaries.

Trustees have examined the future cash flow plans and can confirm that the reserves currently available support the agreed strategy. During forthcoming years, surpluses will add to these and planned house purchases will deplete them.

The Trust faces inherent risks associated with the timing of rent receipts arising from either changes in beneficiaries personal circumstances or due to the effects of changes in legislation in respect of welfare payments. Equally to continue to provide a service to beneficiaries or to comply with new legislation, there may be a need to make unscheduled and unexpected adjustments or repairs to properties to make them habitable.

The Trust's ambition is to maintain general reserves of £2.5 Million, sufficient to allow for the above unexpected fluctuations in cash flows arising from the above.

### **FUTURE PLANS**

The strategy for the Trust approved in 2014 has set the Trust on a path of expansion to meet the accelerating demand for housing assistance. The Veterans' Accommodation Fund of £40 Million was dispersed by the MOD with the Trust receiving 35% of the granted funds. Together with matched funds a resource pool of £25m is being used for the acquisition and development of new homes for Veterans. The MOD grant money has and will part fund the delivery of 121 new homes for Veterans in Morden, Scotland, Aldershot and Colchester In addition the Manchester project added 19 further properties.

The Trust will continue to buy and adapt homes for the wounded as they exit the injury and care pathway. This is expected to continue for the next few years although the demand will fall from the peak of activity. Discussion is underway to define the relationship with Help for Heroes once the current pathway is cleared. Assistance will continue to be needed albeit at lower demand than the peak of the recent conflicts.

Work continues to improve the maintenance of our properties which is complex and expensive due to the dispersal of estates throughout the UK and Channel Islands. Achieving quality and value for money is a driving target for the Trust.

The Trust is financially robust and generates a reasonable surplus every year with additions of fundraising income. The on-going maintenance of its property assets is sufficiently funded such that the Charity can consider future development and expansion beyond the 121 homes delivered with VAF money. The strategy also identifies existing assets that could be developed or disposed that will continue to provide a cash resource stream for the Trust for the medium term.

### **BOARD OF DIRECTORS**

The Directors serving during the financial year and until the signing of this report were:

Mrs C Lester-Walker MBE (Chairman)

Mr R Bengougam

Ms C Betteridge (Resigned 29 September 2016)

Mr P Cleminson CBE (Resigned 29 September 2016)

Mr S M Elliott

Mr P B R Houghton

Gp Capt R G Kemp CBE QVRM AE

Major General J Milne CB

Surgeon Captain R Ross RN (Resigned 3 March 2017)

Wing Commander T Underwood RAF

Mr N G White

Mr D G Williams

### **LEGAL AND ADMINISTRATIVE DETAILS**

CHIEF EXCUTIVE

James Richardson MBE MA FCiM

COMPANY SECRETARY

Rakesh Gulati BA FCA CiM MBA

REGISTERED CHARITY NO. 1125556

England and Wales

REGISTERED CHARITY NO. 040058

Scotland

REGISTERED COMPANY NO. 06593129

Limited by guarantee

REGISTERED OFFICE

Alban Dobson House

Green Lane

Morden, Surrey, SM4 5NS

**BANKERS** 

Barclays Bank plc

50 Pall Mall

London, SW1A 1QF

SOLICITORS

Trowers & Hamlins LLP

3 Bunhill Row

London, EC1Y 8YZ

**AUDITORS** 

Crowe Clark Whitehill LLP

St Bride's House 10 Salisbury Square London, EC4Y 8EH

### **DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Annual Report and Financial Statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law, the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the net incoming / outgoing resources for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- follow the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will remain in business.

The directors are responsible for keeping proper accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) and the charity's constitution. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Insofar as the directors are aware:

- there is no relevant audit information of which the company's auditors are unaware; and
- each director has taken all steps that he/she ought to have taken to make himself/herself aware of any relevant audit information and to establish that the auditors are aware of that information.

### **AUDITORS**

Crowe Clark Whitehill LLP have expressed their willingness to continue in office. A resolution by the Council of Trustees to reappoint Crowe Clark Whitehill LLP will be proposed at the forthcoming Annual General Meeting.

The trustees' report including the strategic report was approved by the Board of Trustees on 27 September 2017 and signed on its behalf by:

Mrs C Lester-Walker MBE

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Chairman

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HAIG HOUSING TRUST

We have audited the financial statements of Haig Housing Trust for the year ended 31 March 2017 set out pages 13 to 15 and the related notes numbered 1 to 19.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with section 44(1c) of the Charities and Trustee Investment (Scotland) Act 2005. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of trustees and auditor

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditor under section 44(1c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the Trustees' Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 31 March 2017 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (amended).

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HAIG HOUSING TRUST (continued)

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the Strategic Report and the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report and Strategic report have been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

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In light of the knowledge and understanding of the group and parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 or the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate accounting records; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Tina Allison

Senior Statutory Auditor

For and on behalf of Crowe Clark Whitehill LLP Statutory Auditor London

4 October 2017

# HAIG HOUSING TRUST (KNOWN AS HAIG HOUSING) CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2017

	Notes	Unrestricted Funds £'000	Restricted Funds £'000	Endowment funds £'000	Total 2017 £'000	Total 2016 £'000
INCOME FROM: Donations and legacies Charitable activities	2	154	357	-	511	902
Provision of housing to		8,884	184	-	9,068	8,759
beneficiaries Profit on sale of assets Investments Other		672 146 22	- 8 -	- - -	672 154 22	- 141 20
Donations of assets		460	-	_	460	2,768
Total		10,338	549		10,887	12,590
EXPENDITURE ON Raising funds Charitable activities Provision of housing to beneficiaries		240 9,356	- 156		240 9,512	392 8,626
Total	3	9,596	156		9,752	9,018
	3		-			9,010
Operating surplus / (deficit)		742	394	-	1,135	3,572
Net (losses) / gains on investments		294	33	-	327	(104)
Transfers between funds		307	(307)			
NET MOVEMENT IN FUNDS		1,343	120	-	1,462	3,468
Total funds brought forward		48,943	17,264	674	67,241	63,773
Total funds carried forward	10	50,286	17,384	674	68,703	67,241

There are no gains or losses other than as shown above and all activities are continuing.

Detailed comparative information is provided in the note 19. Notes 1 to 19 form an integral part of these accounts

### **Charity only results**

Total income for the year was £10,798,000 (2016 £9,735,000) and total expenditure for the year was £9,692,000 (2016 £8,954,000) resulting in a net operating surplus of £1,106,000 (2016 £781,000) for the year.

## HAIG HOUSING TRUST (KNOWN AS HAIG HOUSING) CONSOLIDATED BALANCE SHEETS AS AT 31 MARCH 2017

		Group		Chari	ity
	Notes	2017 £'000	2016 £'000	2017 £'000	2016 £'000
FIXED ASSETS		2 000	2 000	2 000	2 000
Tangible assets	5	55,791	51,392	53,091	48,692
Investments	6	3,061	2,711	3,061	2,711
Total fixed assets		58,852	54,103	56,152	51,403
CURRENT ASSETS					
Debtors Cash at bank and in hand	7	483 13,564	470 16,712	491 13,446	468 16,628
Cash at pank and in hand		13,504	10,712	13,440	10,020
		14,047	17,182	13,937	17,096
CREDITORS: due within one year	8	(2,202)	(1,861)	(2,185)	(1,853)
NET CURRENT ASSETS		11,845	15,321	11,752	15,243
TOTAL ASSETS LESS CURRENT LIABILITIES		70,697	69,424	67,904	66,646
CREDITORS: due after one year	9	(1,364)	(1,507)	(1,364)	(1,507)
PENSION OBLIGATION	16	(630)	(676)	(630)	(676)
NET ASSETS		68,703	67,241	65,910	64,463
TOTAL CHARITY FUNDS					
Endowment funds Restricted income funds		674 17,744	674 17,624	674 14,950	674 15,414
Unrestricted funds		17,744	17,024	14,950	10,414
Designated reserves		45,160	45,106	45,160	45,106
General funds		5,126	3,837	5,126	3,269
TOTAL FUNDS	10	68,703	67,241	65,910	64,463

### Company number 06593129

The financial statements were approved and authorised for issue by the Council of Trustees on 27 September 2017, and were signed on its behalf by:

C Lester-Walker MBE Chairman

PBR Houghton Trustee

## HAIG HOUSING TRUST (KNOWN AS HAIG HOUSING) CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2017

	Notes	2017 £'000	2016 £'000
Cash flows from operating activities		2 000	2 000
Net cash provided by operating activities	14	1,488	2,035
Cash flows from investing activities			
Interest and dividends received Proceeds from the sale of property, plant and equipment Purchase of property, plant and equipment	-	107 1,805 (6,299)	141 439 (5,022)
Net cash used in investing activities	-	(4,387)	(4,442)
Cash flows from financing activities			
Interest payable Loan repayments	-	(106) (143)	(118) (134)
Net cash used in financing activities	-	(249)	(252)
Change in cash in the reporting period		(3,148)	(2,659)
Cash at the start of the reporting period		16,712	19,371
Cash at the end of the reporting period		13,564	16,712

### 1. ACCOUNTING POLICIES AND CHARITY INFORMATION

### **Charity information**

Haig Housing Trust is a private company limited by guarantee (registered number 06593129) which is incorporated and domiciled in the UK and meets the definition of a public benefit entity under FRS102. The address of the registered office is Alban Dobson House, Green Lane, Morden, Surrey, SM4 5NS.

### Basis of preparation

The accounts (financial statements) have been prepared in accordance with the Charities SORP (FRS102) applicable to charities preparing their accounts in accordance with FRS102 the Financial Reporting Standard applicable in the UK and Republic of Ireland and the Charities Act 2011 and the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 and UK Generally Accepted Practice as it applies from 1 January 2015. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

### Going concern

Having reviewed the financial position, the Trustees have a reasonable expectation that the Charity has adequate resources to continue its activities for the foreseeable future. Accordingly they continue to adopt a going concern basis in preparing the financial statements.

### Consolidation

The consolidated accounts incorporate the accounts of the Trust and its subsidiaries "Coming Home Campaign Limited" and Disabled Soldiers' Sailors' (Hackney) Foundation. They are consolidated on a line by line basis. The Trust has taken advantage of the exemption available under s408 of the Companies Act not to present an unconsolidated Statement of Financial Activities.

### Critical accounting judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies, Trustees are required to make judgements, estimates, assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects the current and future periods.

In the view of the Trustees, no assumptions concerning the future or estimation uncertainty affecting assets and liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

### **Financial instruments**

Haig Housing Trust has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost using the effective interest method. Financial assets held at amortised cost comprise cash and bank and in hand, together with trade and other debtors. Financial liabilities held at amortised cost comprise bank loans and overdrafts, trade and other creditors.

Investments, including bonds held as part of an investment portfolio are held at fair value at the Balance Sheet date, with gains and losses being recognised within income and expenditure. Investments in subsidiary undertakings are held at cost less impairment.

At the balance sheet date the charity held financial assets at amortised cost of £14,199,000 (2016 £17,468,000). Financial assets at fair value through income or expenditure of £2,560,000 (2016 £2,211,000) and Financial liabilities at amortised cost of £3,195,000 (2016 £3,062,000)

### b) Incoming resources

Income from rental and service charges is recognised in the financial statements in the period to which the rent or service charge relates and entitlement is earned. Donations received are accounted for through the income and expenditure account on a receipts basis. Donated properties are included at their open market value or their existing use value at the date of the donation. Non-performance related grants are accounted for as receivable.

### c) Pension Costs

The cost connected with all pension schemes is charged to the Statement of Financial Activities as contributions fall due.

### d) Depreciation

### **Housing Properties**

Depreciation is charged to write down the value of freehold housing properties to their estimated residual value on a straight line basis over their remaining expected useful economic lives. No housing properties are shown at a value exceeding their estimated recoverable amount. Impairment losses recognised are shown under operating costs.

Freehold land is not depreciated.

Freehold properties are depreciated over 50 – 70 years depending on the property.

Leasehold properties are depreciated over the shorter of the term of the lease or their estimated useful life.

### **Other Fixed Assets**

Assets costing more than £1,000 are capitalised. Depreciation is charged on a straight line basis over the expected economic life of the assets at the following rates:

Freehold offices	2.0%
Office equipment	33.3%
Motor vehicles	33.3%

### 1. ACCOUNTING POLICIES (CONTINUED)

### e) Expenditure allocation

Expenditure is allocated to the various cost categories on the basis of an estimate of staff time attributable to each activity. Governance costs are the expenses incurred by the charity in meeting their statutory and constitutional requirements and include Trustees' expenses and external audit fees.

### f) Investments

Investments are stated at market value at the balance sheet date. Gains are calculated based on the movement in market value during the period. The investments in the subsidiary undertakings are stated at deemed cost less impairment.

### g) Funds

### Restricted funds

Donations or legacies received which are earmarked by the donor for specific purposes. Such purposes are within the overall aims of the charity.

### Designated funds

These funds have been designated by the trustees for specific purposes. The largest designated fund represents amounts invested in fixed assets for use by the charity.

### General fund

The funds are available at any time for the use at the discretion of Trustees for furtherance of the charity's activities and objectives.

### 2. VOLUNTARY INCOME

3.

	Unrestricted £'000	Restricted £'000	2017 £'000	2016 £'000
Tower of London Poppies Help for Heroes Legacies	- - - 454	307	307	214 293 -
Other donations	<u>154</u> 154	357	<u>204</u> 511	<u>395</u> 902
	104	331	311	902

### **EXPENDITURE** 2017 2016 £'000 £'000 Raising funds; Staff costs 99 57 Other costs 94 196 Support costs 89 97 240 392

3.	EXPENDITURE (CONTINUED)		
•		2017	2016
	Charitable activities	£'000	£'000
	Provision of housing to beneficiaries		
	Staff costs	1,321	1,351
	Property repair, servicing and management	5,412	4,898
	Interest payable	106	141
	Bad debt expense	53	-
	Depreciation	858	886
	Support costs	1,763	1,350
		181	
	_	9,513	8,626
	Support poets		
	Support costs Staff costs	495	544
	Other costs	1,357	904
	Other costs	1,337	304
		1,852	1,448
	STAFF COSTS		
	31AFF 00313	2017	2016
		£'000	£'000
		2 000	2000
	Wages and salaries	1,521	1,539
	Social security costs	162	166
	Pension costs	190	324
		1,873	2,029
	The average number of employees during the year was as follows:		
		2017	2016
		No	No
	Cost of generating funds	1	2
	Provision of housing	28	28
	Support costs	11	11
	_		
	_	40	41
	The number of employees who earned over £60,000 during the year	was as follows:	
		2017	2016
	£60,001 - £70,000	2	1
	£70,001 - £80,000	-	3
	£80,001 - £90,000	1	-
	£90,001 - £100,000	2	_
	£100,001 - £110,000	1	1
	<del>-</del>		

Employer's pension contributions of £35,707 (2016: £33,600) were paid in respect of these higher paid employees.

The total employee benefits of 6 key management personnel of the charity were £528,000 (2016: £555,000).

4.	NET INCOME				2017	2016
	Net income is stated after char	ging:			£'000	£'000
	Trustees' remuneration Trustees' reimbursed expense Interest payable Depreciation Auditor's remuneration	S			Nil 2 106 962 21	Nil 5 118 886 19
5.	TANGIBLE FIXED ASSETS					
•		l leveine	Frankald	Office	Matau	
		Housing properties £'000	Freehold Office £'000	Office Equipment £'000	Motor vehicles £'000	Total £'000
	Cost At 1 April 2016	60,397	307	805	50	61,559
	Additions	6,519	-	240	-	6,759
	Disposals	(1,485)				(1,485
	At 31 March 2017	65,431	307	1,045	50	66,833
32	Accumulated depreciation					
	At 1 April 2016	9,353	113	662	39	10,167
	Charge for the year Disposals	858 (86)	6	86	11 	962 (86
	At 31 March 2017	10,125	119	748	50	11,043
	Net book value At 31 March 2017	55,306	188	297	0	55,791
	At 31 March 2016	51,044	194	143	11	51,392
	Freehold properties above wi accounts.	th a net book	value of £	2.7m do not f	form part of t	he Trust's
					2017	2016
	The cost of housing properties Freeholds	comprise:			£'000	£'000
	Long leasehold				52,185 12,681	46,997 12,839
	Short leaseholds			_	561	561
					65,427	60,397

6.	INVESTMENTS				
0.	INVESTIVIENTS			2017	2016
	Market value at 1 April			£'000 2,709	£'000 2,813
	Additions			47	-
	Disposal			(22)	(40.4)
	Gains on investments		_	327	(104)
	Market value at 31 March		_	3,061	2,709
	Historic cost			2,029	1,525
	Investments include £0.5m long term case under management by Investec and are interest, equities and property funds.				
7.	DEBTORS				
		Group		Chari	
		2017 £'000	2016 £'000	2017 £'000	2016 £'000
	Amounts due from subsidiary	_	-	11	15
	Rent debtors	136	225	136	208
	Prepayments and other debtors	347	245	347	245
		483	470	494	468
8.	CREDITORS: Due within one year				
	•	Group		Chari	
		2017 £'000	2016 £'000	2017 £'000	2016 £'000
	Bank loan	143	138	143	138
	Trade creditors	275	256	275	255
	Other taxation and social security Accruals	- 1,434	- 1,161	1,423	- 1,154
	Rent in advance	350	306	344	306
		2,202	1,861	2,185	1,853
9.	CREDITORS: Due after one year (Group	and Charity)			
		<i>2.</i>		2017 £'000	2016 £'000
	Bank loan			1,364	1,507
	Loans are repayable as follows:  Due within one year			143	138
	Between one and two years			143	143
	Between two and five years			463	463
				780	901
	After five years			700	

Bank loans consist of two fixed rate loans with a rate of 6.8% expiring during 2025/26. The loans are secured on five of the estates owned by Haig Housing Trust. These make up a small proportion of overall housing stock.

10.	ANALYSIS OF NET ASSET BETWEEN FUNDS	S	Unrestricted Funds £'000	1	Restricted funds £'000	Endowment Funds £'000	Total Funds £'000
	Fund balances at 31 March	n 2017	2000		2000	2000	2 000
	are represented by:-		72				
	Tangible fixed assets		47,567		7,550	674	55,791
	Investments		2,774		287	-	3,061
	Net current assets		1,938		9,907	_	11,845
	Loan due in more than one y	/ear	(1,364)		,	_	(1,364)
	Pension liability	_	(630)				(630)
	TOTAL NET ASSETS	_	50,285		17,744	674	68,703
	COMPARATIVE ANALYSIS NET ASSETS BETWEEN F		Unrestricted Funds £'000	1	Restricted funds £'000	Endowment Funds £'000	Total Funds £'000
	Fund balances at 31 March	n 2016	2000			2000	
	are represented by:-				_		
	Tangible fixed assets		43,168		7,550	674	51,392
	Investments		2,465		246	-	2,711
	Net current assets		5,493		9,828	-	15,321
	Loan due in more than one y Pension liability	/ear	(1,507) (676)		-	-	(1,507) (676)
	•	_			47.004		, ,
	TOTAL NET ASSETS	_	48,943		17,624	674	67,241
11.	MOVEMENT IN FUNDS		Incomir	_	Outgoing		At
	2017	At 1 Ap			resources		31 March
		£'00	00 £'00	00	£'000	£'000	£'000
	Permanent Endowment	67	74	-		-	674
	Restricted fund						
	Veterans	14,58	30	-			14,580
	Accommodation		70				
	DSSHF	2,77	78 9	90	(75	)	2,794
	Disabled Officer Garden	(0	.0)	^^	<b>/</b> → 4		(0)
	Homes	(2		88	(74		(9)
	Coming Home	,		57		(307)	50
	Gulf War Fund Mrs Willie James Fund		20 69	- 14	17	- \	20
	Wis Wille Jairles Fullu			14	(7	)33	309
	Total restricted funds	17,62	24 54	49	(156	) (274)	17,744
	Unrestricted funds						
	Designated funds:						
	Fixed asset fund	43,10	68 40	60	(961	) 307	42,974
	Leasehold liability fund		17	-			117
	Pension reserve		76	-	(46	-	630
	Revaluation reserve	1,14	45	_		294	1,439
	Total designated funds	45,10	06 40	60	(1,007	601	45,160
	General funds	3,83	9,8	78	(8,5889	-	5,126
	Total	67,24	41 10,88	87	(9,752	327	68,703
						·	

COMPARATIVE MOVEMENT IN FUNDS	At 1 April £'000	Incoming resources £'000	Outgoing resources	Gains and transfers £'000	At 31 March £'000
Permanent Endowment Restricted fund	688	-	(14)	-	674
Veterans Accommodation	14,580	-	-	-	14,580
DSSHF Disabled Officer Garden		2,804	(26)		2,778
Homes Gulf War Fund	(21) 20	82 -	(84)	-	(23) 20
Coming Home Mrs Willie James Fund	275 277	243 14	(11)	(518)	269
Total restricted funds	15,131	3,143	(121)	(529)	17,624
Unrestricted funds					
Fixed asset fund	40,787	-	(886)	3,267	43,168 117
Pension reserve	405	-	-	271	676 1,145
Revaluation reserve	1,230			(93)	
Total designated funds	42,547	-	(886)	3,445	45,106
General funds	5,945	9,447	(7,997)	(3,020)	3,837
Total	64,311	12,590	(9,018)	(104)	67,241
	Permanent Endowment Restricted fund Veterans Accommodation DSSHF Disabled Officer Garden Homes Gulf War Fund Coming Home Mrs Willie James Fund  Total restricted funds  Unrestricted funds Designated funds: Fixed asset fund Leasehold liability fund Pension reserve Revaluation reserve  Total designated funds  General funds	Permanent Endowment £'000  Permanent Endowment Restricted fund Veterans 14,580 Accommodation DSSHF Disabled Officer Garden Homes (21) Gulf War Fund 20 Coming Home 275 Mrs Willie James Fund 277  Total restricted funds Designated funds: Fixed asset fund 40,787 Leasehold liability fund Pension reserve 405 Revaluation reserve 1,238  Total designated funds 5,945	MOVEMENT IN FUNDS         At 1 April £'000         resources £'000           Permanent Endowment Restricted fund         688         -           Veterans         14,580         -           Accommodation DSSHF         2,804           Disabled Officer Garden Homes         (21)         82           Gulf War Fund         20         -           Coming Home         275         243           Mrs Willie James Fund         277         14           Total restricted funds         15,131         3,143           Unrestricted funds         5,131         3,143           Unrestricted funds         40,787         -           Leasehold liability fund         117         -           Pension reserve         405         -           Revaluation reserve         1,238         -           Total designated funds         42,547         -           General funds         5,945         9,447	MOVEMENT IN FUNDS         At 1 April £'000         resources £'000         resources £'000           Permanent Endowment Restricted fund         688         -         (14)           Neterans         14,580         -         -           Accommodation DSSHF         2,804         (26)           Disabled Officer Garden Homes         (21)         82         (84)           Gulf War Fund         20         -         -           Coming Home         275         243         -           Mrs Willie James Fund         277         14         (11)           Total restricted funds         15,131         3,143         (121)           Unrestricted funds         5,131         3,143         (121)           Unrestricted funds         686)         686)           Leasehold liability fund         117         -         -           Pension reserve         405         -         -           Revaluation reserve         1,238         -         -           Total designated funds         42,547         -         (886)           General funds         5,945         9,447         (7,997)	MOVEMENT IN FUNDS         At 1 April £'000         resources £'000         transfers £'000           Permanent Endowment Restricted fund         688         -         (14)         -           Restricted fund Veterans         14,580         -         -         -         -           Accommodation DSSHF         2,804         (26)         -

### **Restricted Reserves**

Veterans Accommodation Fund

This fund was created with monies from the Ministry of Defence and is to be used to develop /purchase properties in Morden, Scotland, Aldershot and Colchester. At 31 March 2017 the balance of the fund included properties purchased with a net book value of £4.68m.

Disabled Soldier and Sailors (Hackney) Foundation (DSSHF)

This restricted fund was created on the gift of the assets and liabilities of the above charity to Haig Housing Trust. Further details are included in note 17.

### Disabled Officer Garden Homes

This fund (along with the permanent endowment fund) represents funds in respect of Disabled Officer Garden Homes administered by Haig Housing Trust. Further details are included in Note 17. The deficit on this fund is as a result of significant repairs and maintenance works carried out in the year and will be met from future surpluses as these works are now complete.

### Gulf War Fund

This fund comprises amounts donated to assist the badly injured from the first Gulf War.

### Coming Home

These funds comprise amounts donated to provide housing to injured service men and women. Transfers in and out of this fund represent the sale and purchase of shared ownership properties.

### Mrs Willie James Charity

Administered by Haig Housing Trust, the funds are used to support a variety of purposes for needy tenants.

### 11. MOVEMENT IN FUNDS (CONTINUED)

### **Designated reserves**

Fixed asset fund

This represents the net book value of Tangible Fixed Assets held in unrestricted funds which are not available in the short term to fund the Trust's activities

Leasehold liability fund

An accumulation fund created to retain funds for the renewal and extension of leases on short and medium term leasehold properties.

Pension reserve

15.

This represents funds set aside for the potential future costs arising from the Trust's commitment to the Social Housing Pension Scheme.

12.	CAPITAL COMMITMENTS	2017 £'000	2016 £'000
	Capital expenditure at 31 March 2017 that has been authorised by the Council of Trustees but has not been contracted for	9,659	6,297

### 13. OPERATING LEASES - LESSOR

Properties owned by Haig Housing Trust are occupied under short term tenancy agreements which have notice period ranging from 1 week to 1 year. The rental income generated under these agreements over the next 12months is estimated to be £1,074,000 2016: £1,267,000.)

14.	RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES	2017 £'000	2016 £'000
	Net income Dividends and interest from investments and deposits Movement in pension Interest payable Depreciation charges Properties received as donation (Gain) on disposal of tangible fixed assets (inc WIP write off) (Increase) in debtors Increase in creditors	1,135 (154) 46 106 961 (460) (469) (13) 336	3,572 (141) 158 118 886 (2,700) (20) (57) 219

### 1,488 2,035 ANALYSIS OF THE BALANCES OF NET CASH Change 2017 2016 in year £'000 £'000 £'000 Cash at bank and in hand 13,564 16,712 (3,148)Bank loans (1,507)(1,645)138 12,057 15,067 (3,010)

### 16. PENSIONS

Haig Housing Trust participates in the Social Housing Pension Scheme, a multi-employer scheme which provides benefits to some 500 non-associated employers. The scheme is a defined benefit scheme in the UK. It is not possible for the company to obtain sufficient information to enable it to account for the scheme as a defined benefit scheme. Therefore it accounts for the scheme as a defined contribution scheme.

The scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension schemes in the UK.

The scheme is classified as a 'last-man standing arrangement'. Therefore the company is potentially liable for other participating employers' obligations if those employers are unable to meet their share of the scheme deficit following withdrawal from the scheme. Participating employers are legally required to meet their share of the scheme deficit on an annuity purchase basis on withdrawal from the scheme.

A full actuarial valuation for the scheme was carried out with an effective date of 30 September 2014. This actuarial valuation was certified on 23 November 2015 and showed assets of £3,123m, liabilities of £4,446m and a deficit of £1,323m. To eliminate this funding shortfall, the trustees and the participating employers have agreed that additional contributions will be paid, in combination from all employers, to the scheme as follows:

### Deficit contributions

Tier 1 From 1 April 2016 to 30 September 2020:	£40.6m per annum (payable monthly and increasing by 4.7% each year on 1st April)
Tier 2 From 1 April 2016 to 30 September 2023:	£28.6m per annum (payable monthly and increasing by 4.7% each year on 1st April)
Tier 3 From 1 April 2016 to 30 September 2026:	£32.7m per annum (payable monthly and increasing by 3.0% each year on 1st April)
Tier 4 From 1 April 2016 to 30 September 2026:	£31.7m per annum (payable monthly and increasing by 3.0% each year on 1st April)

The scheme's previous valuation was carried out with an effective date of 30 September 2011; this valuation was certified on 17 December 2012 and showed assets of £2,062m, liabilities of £3,097m and a deficit of £1,035m. To eliminate this funding shortfall, payments consisted of the Tier 1, 2 & 3 deficit contributions.

Where the scheme is in deficit and where the company has agreed to a deficit funding arrangement, the company recognises a liability for this obligation. The amount recognised is the net present value of the deficit reduction contributions payable under the agreement that relates to the deficit. The present value is calculated using the discount rate detailed in these disclosures. The unwinding of the discount rate is recognised as a finance cost.

### 16. PENSIONS (CONTINUED)

### PRESENT VALUE OF PROVISIONS

	Period Ending	Period Ending
	31 March 2017 (£000s)	31 March 2016 (£000s)
Present value of provision	630	676

### RECONCILIATION OF OPENING AND CLOSING PROVISIONS

	Period Ending 31 March 2017 (£000s)	Period Ending 31 March 2016 (£000s)
Provision at start of period	676	518
Unwinding of the discount factor (interest expense)	14	9
Deficit contribution paid	(78)	(57)
Remeasurements - impact of any change in assumptions	18	(4)
Remeasurements - amendments to the contribution schedule	-	210
Provision at end of period	630	676

### INCOME AND EXPENDITURE IMPACT

	<b>Period Ending</b> 31 March 2017 (£000s)	Period Ending 31 March 2016 (£000s)
Interest expense	14	. 9
Remeasurements – impact of any change in assumptions	18	(4)
Remeasurements – amendments to the contribution schedule	-	210
Costs recognised in income and expenditure account	32	215

### **ASSUMPTIONS**

	31 March 2017	31 March 2016	31 March 2015	
	% per annum	% per annum	% per annum	
Rate of discount	1.33	2.06	1.92	

The discount rates shown above are the equivalent single discount rates which, when used to discount the future recovery plan contributions due, would give the same results as using a full AA corporate bond yield curve to discount the same recovery plan contributions.

### 16. PENSIONS (CONTINUED)

Defined contribution scheme

The charity is also a member of the Social Housing defined contribution pension scheme. Contributions to the defined contribution schemes are recognised in the Statement of Financial Activities as they fall due. Contributions for both schemes for the year to 31 March 2017 are expected to be in line with 2015/16.

### 17. LINKED CHARITIES AND SUBSIDIARIES

Disabled Officer Garden Homes, Mitchell Flats and Clevedon Homes have in the past been subject to a uniting direction granted by Charity Commission schemes. The objects of the linked charities below are generally the provision of housing accommodation for people in need, hardship or distress with preference given to ex-service men and women and other charitable purposes for the benefit of the residents as the trustees shall decide. However, in respect of Disabled Officer Garden Homes (DOGH) accommodation is for disabled former officers who are married or in a relationship analogous to marriage. Disabled Soldier and Sailors (Hackney) Foundation (DSSHF) became a subsidiary of Haig Housing Trust the prior year. The Foundation's objects are to provide low cost accommodation to ex-servicemen and their families.

In addition, the Trust holds all allotted shares in Coming Home Campaign Limited, a limited company that carries out trading activities on behalf of the charity. A summary of the results of each are shown below:

	DOGH £'000	Mitchell Flats £'000	Clevedon Homes £'000	Coming Home Campaign £'000	DSSHF £'000
Incoming resources Outgoing resources	88 (74)	12 (8)	(11)		90 (48)
(Deficit) / Surplus	14	4	(11)	-	42
Net assets	649	(18)	80	-	2,763

### 18. RELATED PARTY TRANSACTIONS

There have been no related party transactions that require disclosure other than transactions with the subsidiary company, Coming Home Limited, as set out below: In 2017 the Charity charged Coming Home Limited management fees totalling £nil (2016: £2,000). In 2017 Coming Home Limited paid gift aid to the charity totalling £nil (2016: £368,000).

### 19. COMPARATIVE CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)

INCOME FROM:	Notes	Unrestricted Funds £'000	Restricted Funds £'000	Endowment funds £'000	Total 2016 £'000
Donations and legacies	2	659	243	-	902
Charitable activities Provision of housing to beneficiaries		8,641	118	-	8,759
Other fundraising trading		-	-	-	-
Investments Other		127 20	14	-	141 20
Othor		20			20
Donations of DSSHF net assets			2,768		2,768
Total		9,447	3,143		12,590
EXPENDITURE ON Raising funds Charitable activities Provision of housing to beneficiaries		381 8,502	110	14	392 8,626
Total	3	8,883	121	14	9,018
Operating surplus / (deficit)		564	3,022	(14)	3,572
Net (losses) / gains on investments		(93)	(11)	-	(104)
Transfers between funds		517	(517)		
NET MOVEMENT IN FUNDS		989	2,493	(14)	3,468
Total funds brought forward		47,954	15,131	688	63,773
Total funds carried forward	10	48,943	17,264	674	67,241